

Full-year Financial Results

For the Fiscal Year Ended March 31, 2023 Vega corporation Co., Ltd. / Securities code: 3542



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Overview of Financial Results for the Fiscal Year Ended March 31, 2023

Financial Highlight

| | LOWYA business recovered and se | cured 103.2% YoY net sales in 4Q | |
|-------------------------------|---|---|--------------------|
| | Full-year operating profit exceeded | the initial forecast and landed within | n the range of the |
| | financial results forecast announce | d on January 31. | |
| Overview of | | Fiscal year ended Mar. 31, 2023 | YoY |
| Company-wide Results | GMV (LOWYA) | 17,256 million yen | 98.0% |
| | GMV (DOKODEMO) | 4,898 million yen | 136.2% |
| | Net sales | 16,973 million yen | 100.8% |
| | Operating profit | 338 million yen | 56.8% |
| LOWYA business Overview | Sales remained strong in 4Q. For the finet sales of the business was 99.6% Y To cope with the rising cost of sales implemented in the current fiscal ye As part of the expansion into physical store in April 2023. | oY ratio, a significant reduction in SG&A ar. | A expenses was |
| DOKODEMO business Overview | In 4Q, GMV shrank to 83.5% YoY due business loss. For the full year, we continued growth to business significantly decreased. | - | |
| GMV: Gross Merchandise Value | | | |

Whole Company Summary of Financial Results for the Fiscal Year Ended March 31, 2023

LOWYA business recovered and secured 103.2% YoY net sales in 4Q.

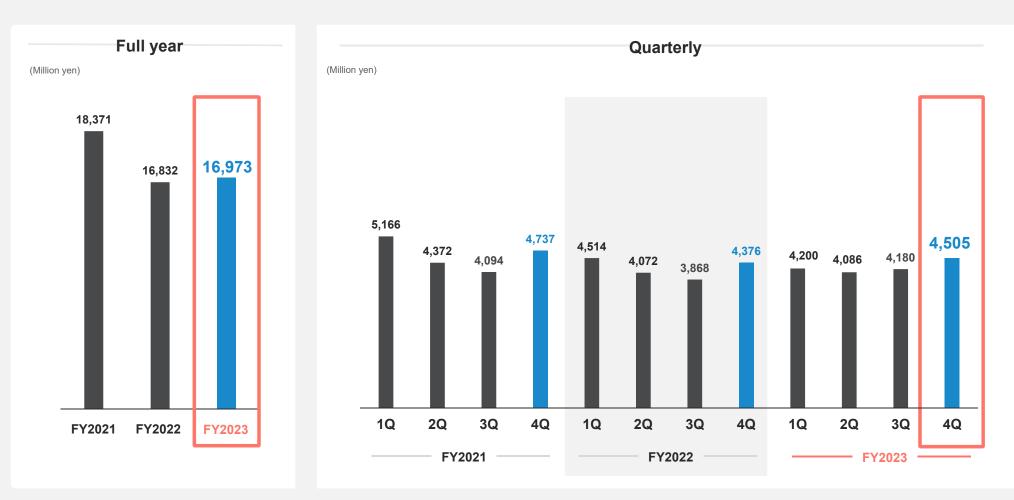
Full-year operating profit exceeded the initial forecast and landed within the range of the financial results forecast announced on January 31. (Million yen)

| | Fiscal year ended Mar. 31, 2022 | | Fiscal year ended Mar. 31, 2023 (current fiscal year) | | YoY |
|------------------|------------------------------------|-------------|--|-------------|-------------------------|
| | Results | Sales ratio | Results | Sales ratio | |
| Net sales | 16,832 | 100.0% | 16,973 | 100.0% | 100.8% (+140) |
| Gross profit | 9,371 | 55.7% | 8,471 | 49.9% | 90.4% (-900) |
| SG&A expenses | 8,775 | 52.1% | 8,133 | 47.9% | 92.7% (-642) |
| Operating profit | 596 | 3.5% | 338 | 2.0% | 56.8% (-257) |
| Ordinary profit | 621 | 3.7% | 364 | 2.1% | 58.7% (-256) |
| Profit | 382 | 2.3% | 120 | 0.7% | 31.5% (-262) |

* Audit procedures pursuant to the Financial Instruments and Exchange Act are in progress as of the date of disclosure of this document.

Whole Company Net Sales / Full Year & Quarterly

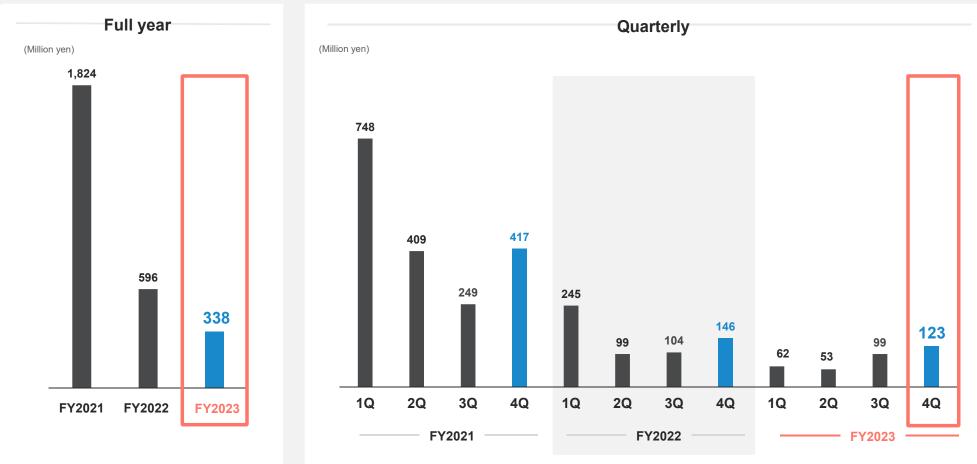
Total net sales for the whole company increased steadily from 2Q onwards due to the recovery of the LOWYA business.



* Due to the application of the new Revenue Recognition Standard from the fiscal year ended March 31, 2022, net sales for the fiscal year ended March 31, 2021 and prior periods have been restated by retrospectively applying the new Revenue Recognition Standard. * Results for the first quarter of the fiscal year ended March 31, 2022 have been calculated using the current accounting treatment for comparison purposes.

Whole Company Operating Profit / Full Year & Quarterly

Profit progressed faster than initially anticipated due to cost reductions. However, the cost of sales ratio is rising due to ongoing depreciation of the yen in the LOWYA business, and it will be an issue in the first half of the next fiscal year to control it.

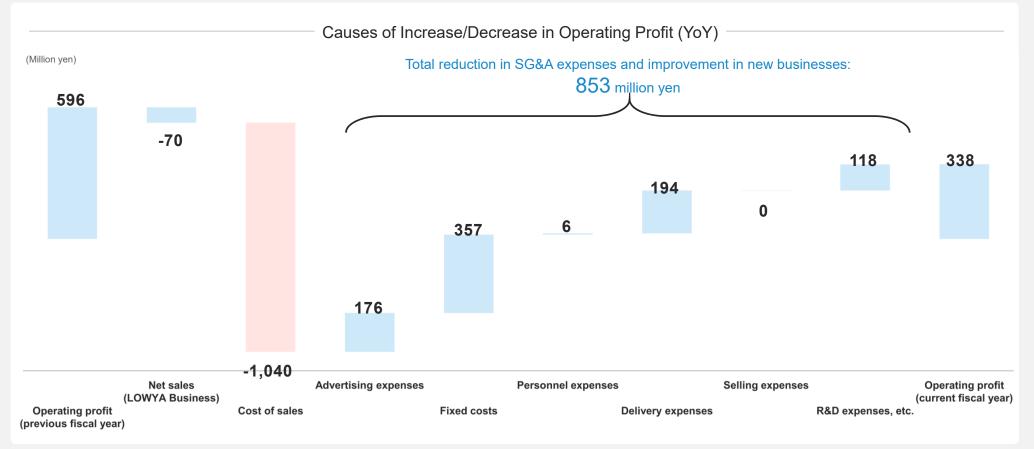


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Whole Company Causes of Increase/Decrease in Operating Profit

The Company consolidated distribution bases, improved the efficiency of delivery and advertising, and relocated the Tokyo Office in the LOWYA business.

The Company reduced SG&A expenses and improved new businesses by 5.0 pt (853 million yen) YoY, thereby enhancing the ability to withstand the rising cost of sales ratio.



* Revenue related to DOKODEMO Business and to research and development expenses is excluded from net sales used as the basis for the calculation of the SG&A expenses, and therefore this data does not match the SG&A expenses on the statement of income.

Cash and deposits increased significantly due to inventory reduction. Short-term borrowings were fully repaid, making the Company debt free.

Previous fiscal year Current fiscal year Previous fiscal year **Current fiscal year** (as of Mar. 31, 2022) (as of Mar. 31, 2023) (as of Mar. 31, 2022) (as of Mar. 31, 2023) 6,676 5.956 2,701 1,796 Current assets Current liabilities Cash and deposits 1,070 1,892 Debt obligations 1,000 51 1,870 1,814 50 Accounts receivable-trade Non-current liabilities Merchandise 2,990 1,819 **Total liabilities** 2,751 1,847 1,344 5,308 1,195 Shareholders' equity 5,254 Non-current assets Property, plant and equipment, 500 526 **Total net assets** 5,269 5,304 and intangible assets Total liabilities and net 8,020 7,151 8,020 7,151 **Total assets** assets

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(Million yen)



Report on LOWYA Business

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LOWYA Business Management Indicators

In 4Q, net sales steadily recovered continuing from 3Q, and net sales of the LOWYA business in 4Q were 103.2% YoY. We focused on profit control at the flagship store in the current fiscal year, and full-year net sales of the flagship store were 91.2% YoY.

Membership of the flagship store has continued to grow steadily, reaching 1.3 million members. The ratio of sales (GMV) to repeat customers has increased solidly.

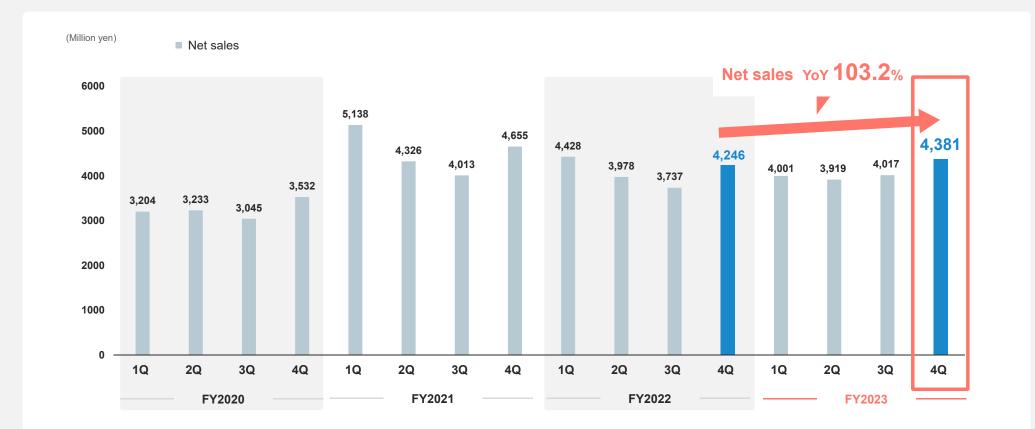
| (Million | ven) |
|----------|------|
| (| ,, |

| Scope | Item | Timeframe used for calculation | Fiscal year ended Mar. 31, 2022 | Fiscal year ended Mar. 31, 2023 (current fiscal year) | YoY |
|-------------------|---|----------------------------------|------------------------------------|---|--------------------------|
| Business total | LOWYA business net sales (million yen)*1 | Full year | 16,390 | 16,320 | 99.6% (-70) |
| Flagship store | Flagship store net sales (million yen)*1 | Full year | 8,455 | 7,708 | 91.2% (-747) |
| | Membership (thousand people) | As of the end of the fiscal year | 1,127 | 1,390 | 123.3% (+263) |
| | Ratio of repeat customers (based on GMV) (%) | LTM | 22.9 | 26.1 | 114.3% (+3.3) |
| | Members: Average basket value (yen) | LTM | 22,946 | 22,439 | 97.8% (-507) |
| | Guests: Average basket value (yen) | LTM | 20,091 | 18,822 | 93.7% (-1,269) |

*1. Starting with the briefing materials of the full-year financial results for the fiscal year ended March 31, 2023, net sales are stated instead of GMV (Gross Merchandise Value) as a certain period of time has passed since the application of the new Revenue Recognition Standard.

LOWYA Business Quarterly Net Sales

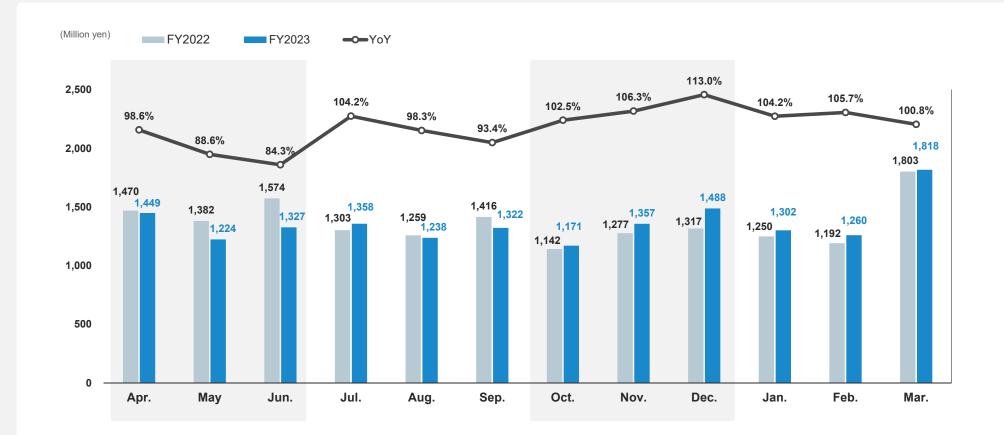
4Q performance remained strong, and total net sales of the business grew steadily.



* Due to the application of the new Revenue Recognition Standard from the fiscal year ended March 31, 2022, net sales for the fiscal year ended March 31, 2021 and prior periods have been restated by retrospectively applying the new Revenue Recognition Standard

LOWYA Business Total Monthly Net Sales

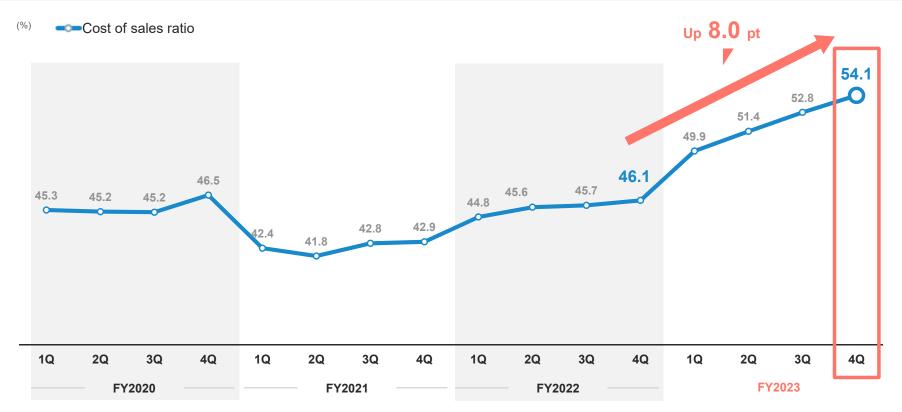
Net sales in the overall LOWYA business have continued to perform well, exceeding 100% YoY each month since October 2022.



LOWYA Business Cost of Sales Ratio (vs. Net Sales)

Although marine container transportation costs peaked in 2Q and then showed signs of a downward trend, the significant depreciation of the yen resulted in an increased cost of sales ratio. Controlling the cost of sales ratio will be an issue in the first half of the next fiscal year.

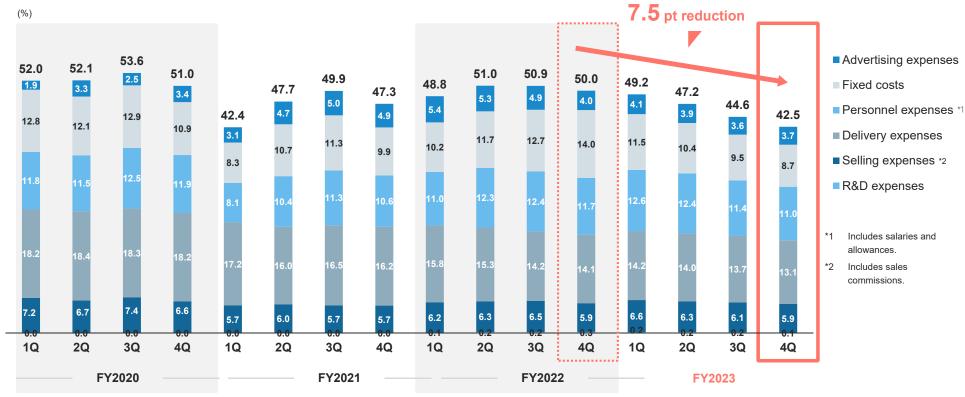
* Cost of sales ratio: FY2022 45.5%, FY2023 52.1%



* Due to the application of the new Revenue Recognition Standard from the fiscal year ended March 31, 2022, net sales for the fiscal year ended March 31, 2021 and prior periods have been restated by retrospectively applying the new Revenue Recognition Standard.

LOWYA Business Quarterly SG&A Expenses Ratio (against Net Sales)

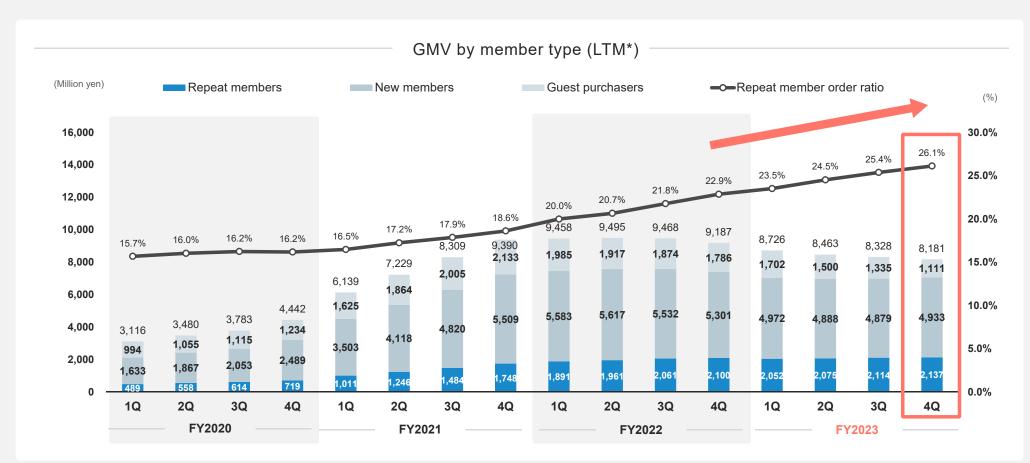
The Company achieved a 7.5 pt (258 million yen) YoY reduction in SG&A expenses in 4Q (3 months) by consolidating distribution bases, improving the efficiency of delivery and advertising, and relocating the Tokyo Office, thereby enhancing its ability to withstand the rising cost of sales ratio.



* Due to the application of the new Revenue Recognition Standard from the fiscal year ended March 31, 2022, net sales for the fiscal year ended March 31, 2021 and prior periods have been restated by retrospectively applying the new Revenue Recognition Standard. Furthermore, revenue related to DOKODEMO Business and to research and development expenses is excluded from net sales used as the basis for the calculation of the SG&A expense ratio, and therefore this data does not match the SG&A expense ratio on the statement of income.

LOWYA Business KPI of the Flagship Store (Repeat Members)

The 12-month GMV* by repeat members continues to rise as guest purchasers become members and new members turn into repeat members.

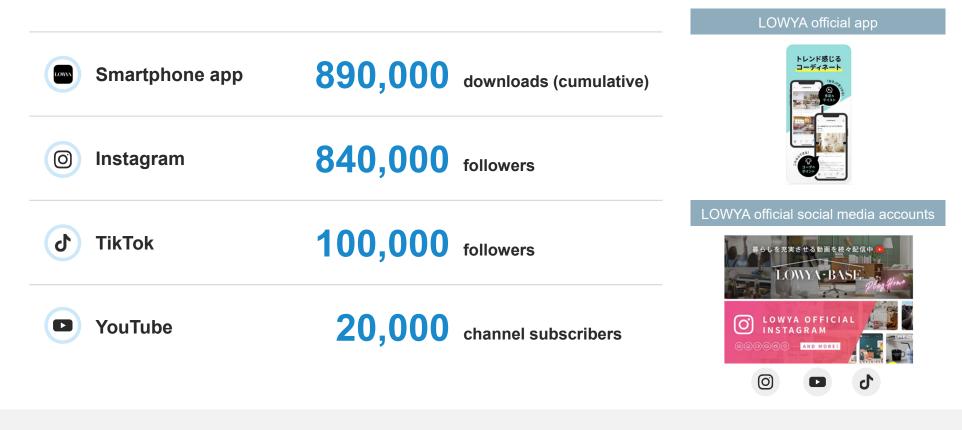


* Figures are based on orders and do not match the profit and loss figures based on shipments. LTM: Last Twelve Months

LOWYA Business Business Characteristics: In-house App Development and Social Media Operation

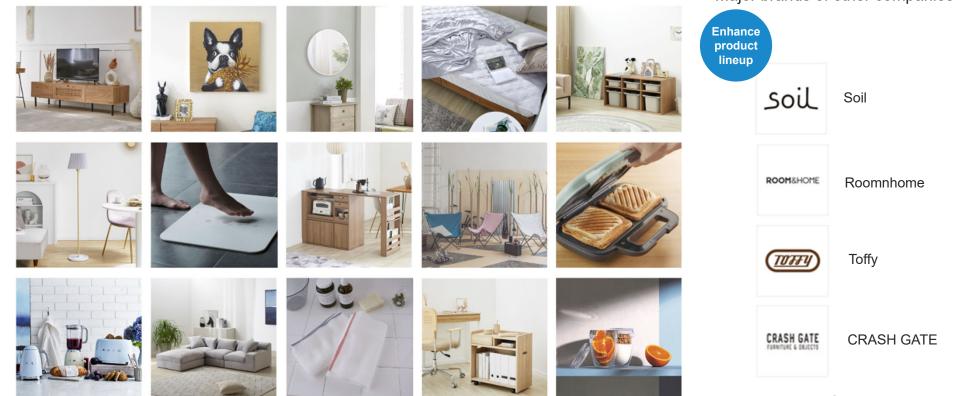
The internally-developed official app and operation of social media function as the key to attracting customers. The number of TikTok followers surpassed 100,000.

— Sizes of engagement channels that deliver a unique brand image to a wide range of users (as of March 31, 2023)



LOWYA Business Business Characteristics: Product Planning and Brand Products

Product release with a focus on our own private brand products that are design- and trend-conscious. Continue to expand product genres with other companies' brands.



Major brands of other companies

LOWYA Business New Measure from FY2023: Physical Store Initiatives

We started a new wholesale business in September 2022 and opened a directly managed store in April 2023. We aim to convert to OMO-type D2C.

- Opened a directly managed store (April 2023)
- Opened a directly managed store in April 2023, the first one since our founding
- Continue to evaluate the expansion of directly managed stores in other regions



* OMO: Online Merges with Offline

- Started wholesale sales for the first time since the Company's founding
- Began wholesale sales to AEON RETAIL Co., Ltd. in September 2022
- AEON STYLE Makuhari New City Store (from September 2022)
- AEON STYLE Kita Toda (from October 2022)
- FY2024: The AEON Chigasaki-Chuo store (opened in April 2023)



Whole Company Sustainability Initiatives

Adopted a 100% recycled material for the outer packaging plastic bags of a new product as part of waste reduction measures Donated furniture and school bags to welfare facilities in Fukuoka Prefecture in November 2022 and February 2023 as part of community outreach activities



March 2023 A 100% recycled material was adopted for the outer packaging plastic bags for a new product "SUSTAINA COOL."



November 2022 and February 2023 In cooperation with the Fukuoka Prefecture Social Welfare Council, we donated our furniture and school bag products to welfare facilities in Fukuoka Prefecture.



Report on DOKODEMO Business

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DOKODEMO Business Management Indicators

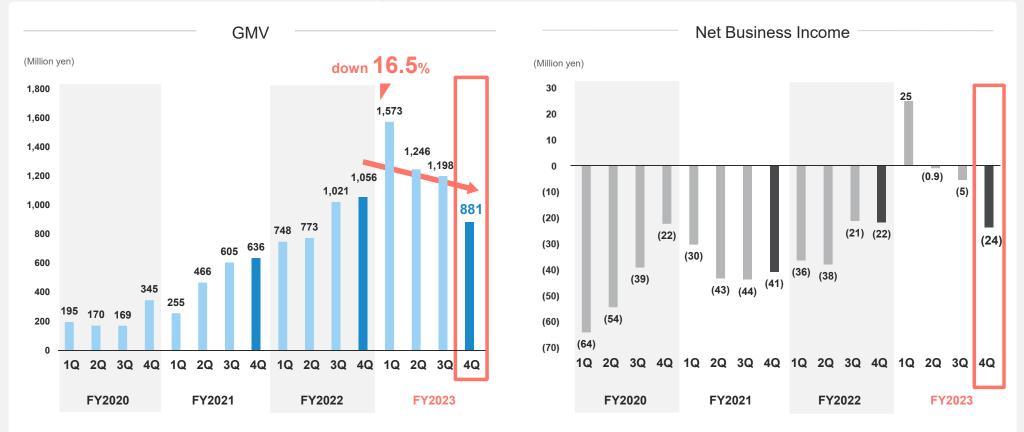
Memberships and the number of app DLs increased smoothly. Memberships surpassed one million in February 2023. Average basket value grew and GMV continued to grow at a high growth rate.

| Item | Fiscal year ended Mar. 31, 2022 | Fiscal year ended Mar. 31, 2023 (current fiscal year) | YoY |
|---|------------------------------------|---|---|
| GMV (million yen) | 3,597 | 4,898 | 136.2% (+1,301) |
| Net sales (million yen) | 442 | 653 | 147.8% (+211) |
| Membership (thousand people) | 878 | 1,009 | 115.0% (+131) |
| Number of app DLs (thousand) | 1,342 | 1,457 | 108.6% (+115) |
| Average basket value (yen) | 12,576 | 13,310 | 105.8% (+734) |
| Number of products (thousand) | 44 | 51 | 116.4% (+7) |
| Number of brands | 1,123 | 1,236 | 110.1% (+113) |
| Deliveries (cumulative) * Number of countries and regions to which deliveries were made | 109 | 114 | 104.6% (+5) Copyright 2022 VEGA corporation. |

DOKODEMO Business GMV and Upfront Investments (Net Business Income)

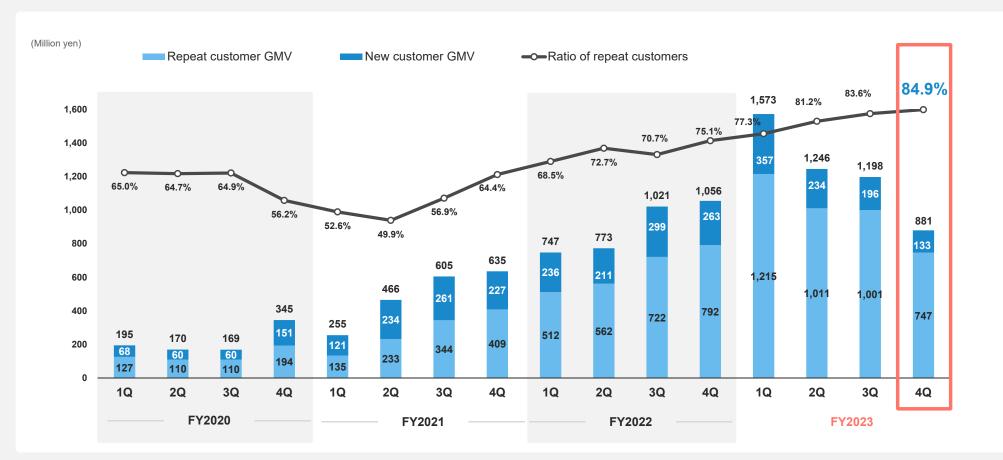
In 4Q, GMV (Gross Merchandise Value) was sluggish at 83.5% YOY due to changes in the market environment. For the full year, the Company continued to maintain a GMV growth trend while limiting upfront investments as planned. Deficit in the business decreased.

Repeat customer GMV increased, accounting for 84.9%.



* Net business income for FY2020 1Q-3Q includes some R&D expenses from other new businesses.

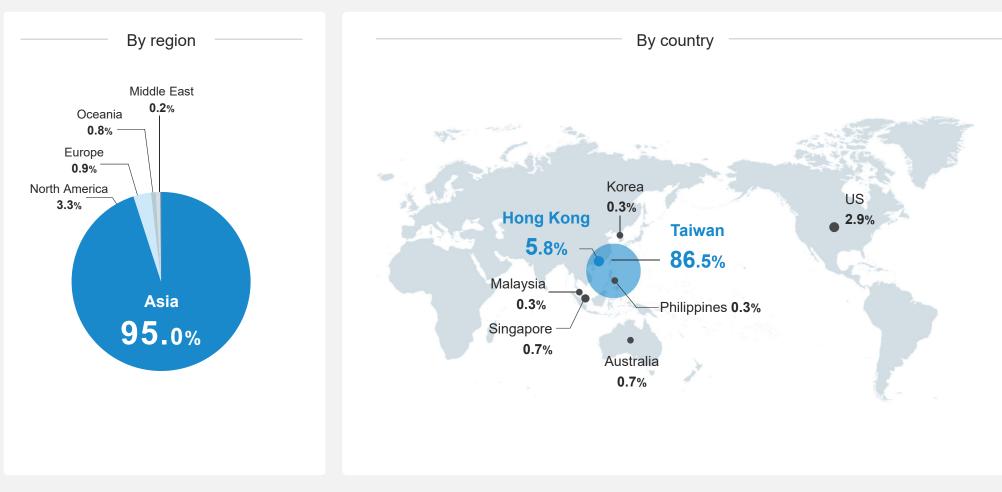
Repeat customer GMV increased, accounting for 84.9%



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DOKODEMO Business Ratio of GMV by Destination Area

Deliveries to Asia, mainly Taiwan, account for more than 90% of GMV



* Proportion of deliveries by country is calculated based on the ratio GMV from April 2022 to March 2023.

Financial Results Forecast for the Fiscal Year Ending March 31, 2024

FY 2024 Financial Results Outlook

The LOWYA business will maintain the strong performance continuing from the second half of the fiscal year ended March 31, 2023 and increase net sales.

Assuming that the yen will appreciate over the second half, the full-year cost of sales ratio is expected to be 52.5%. The DOKODEMO business is expected to continue to operate with disciplined upfront investment.

| | Results* for fiscal year ended Mar. 31, 2023 | Outlook for fiscal year ending Mar. 31, 2024 | YoY |
|--------------------------------|---|---|---------|
| Net sales (million yen) | 16,973 | 18,000 | +6.0% |
| Operating profit (million yen) | 338 | 600 | +77.4% |
| Ordinary profit (million yen) | 364 | 630 | +72.8% |
| Profit (million yen) | 120 | 378 | +213.8% |
| Basic earnings per share (yen) | 11.49 | 35.50 | - |

* Audit procedures pursuant to the Financial Instruments and Exchange Act are in progress as of the date of disclosure of this document.



IR Inquiries

https://www.vega-c.com/contact/ir/

Views and forecasts in this document were prepared based on the judgment of the Company at the time of preparation.

These statements are based on current expectations, forecasts, and assumptions that are subject to risks, and contain uncertainties that could cause actual

outcomes to differ materially from these statements.

These risks and uncertainties include general economic conditions in Japan and overseas, namely general industry and market conditions.

The Company shall not bear any future obligation to update or revise the information contained in this document, even in the event of new information, future events,

etc.